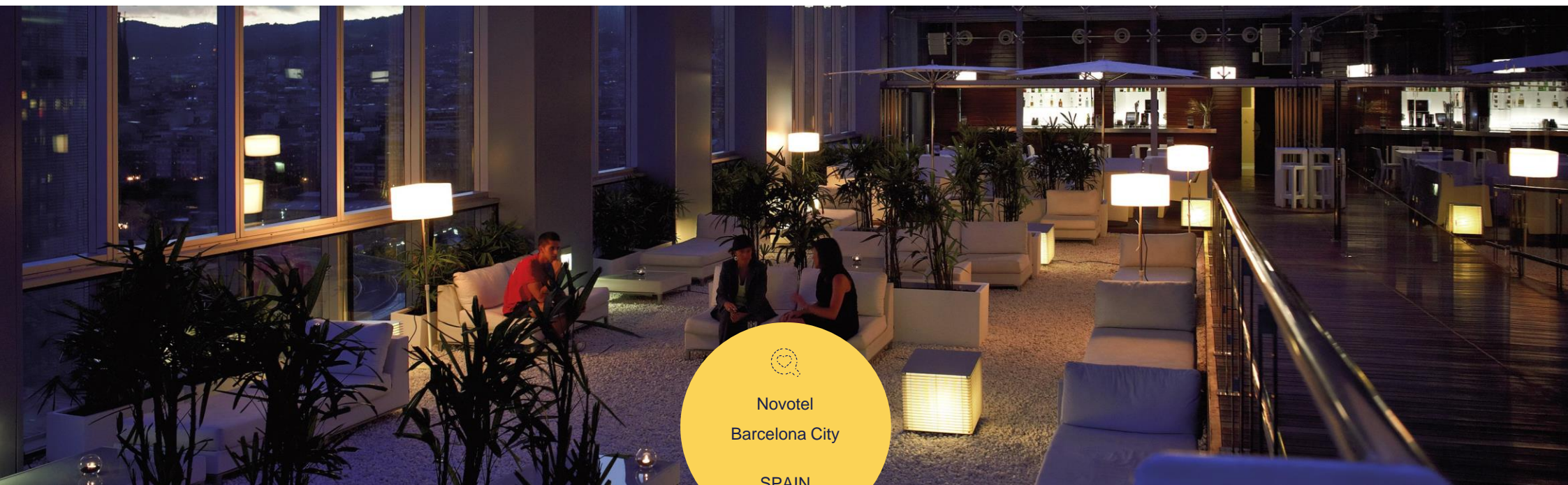






NOVOTEL
Flagships


NOVOTEL
HOTELS, SUITES & RESORTS




Novotel
Barcelona City
SPAIN




Novotel
Bern Expo
SWITZERLAND




Novotel
Muenchen City Arnulfpark
GERMANY




Novotel
Lille Aéroport
FRANCE




Novotel
Nuernberg
City Centre
GERMANY




Novotel
Milano Linate Aeroporto
italy



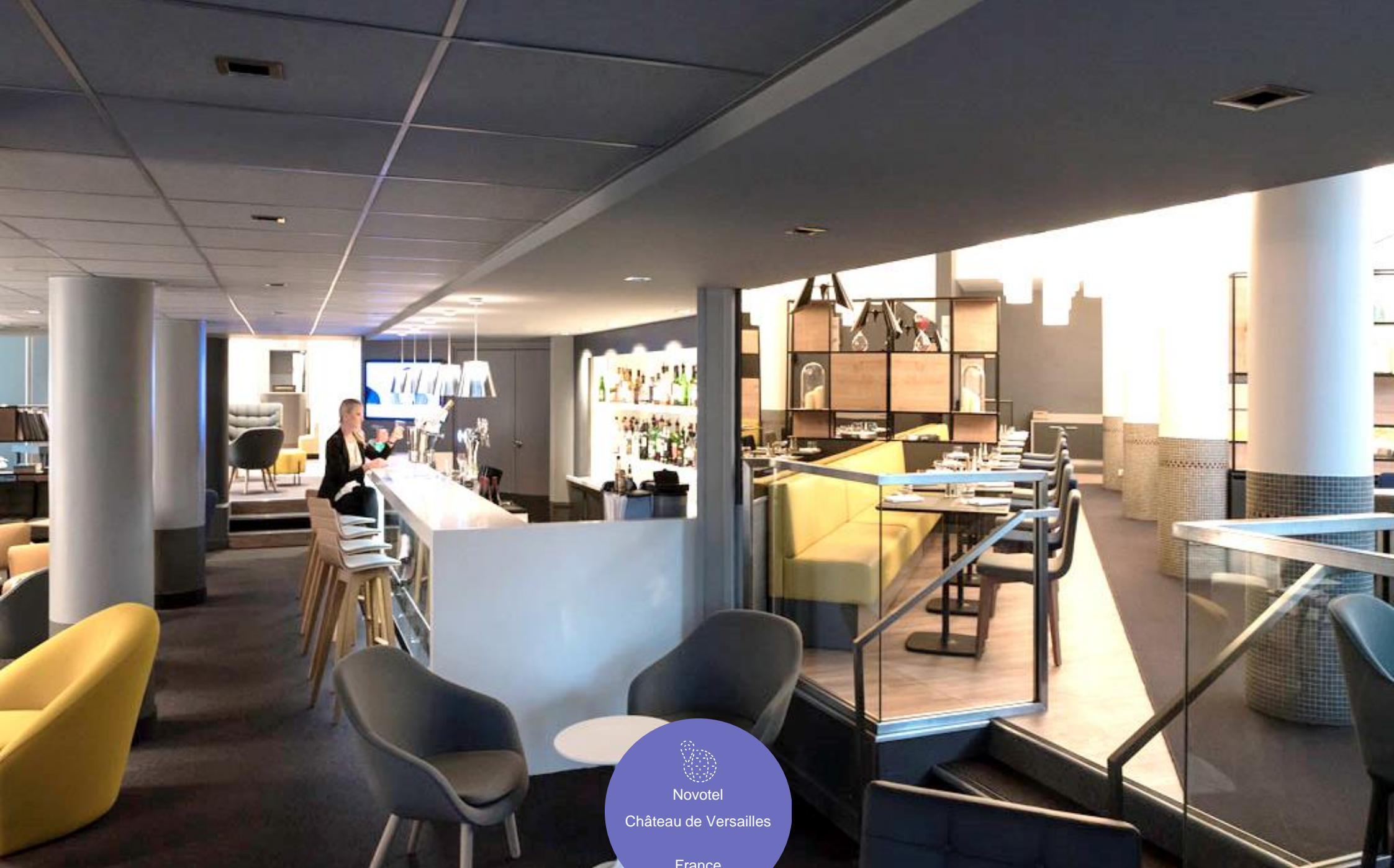

Novotel
Lyon Confluence
France




Novotel
Toulouse Centre Compans
Caffarelli
France




Novotel
Paris Saint Denis
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Novotel
Château de Versailles
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Novotel Toulouse Centre Compans Caffarelli, FRANCE



Novotel London Brentford, U.K.



Novotel Inle Lake Myat Min, MYANMAR





Novotel
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VIRTUAL
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technology

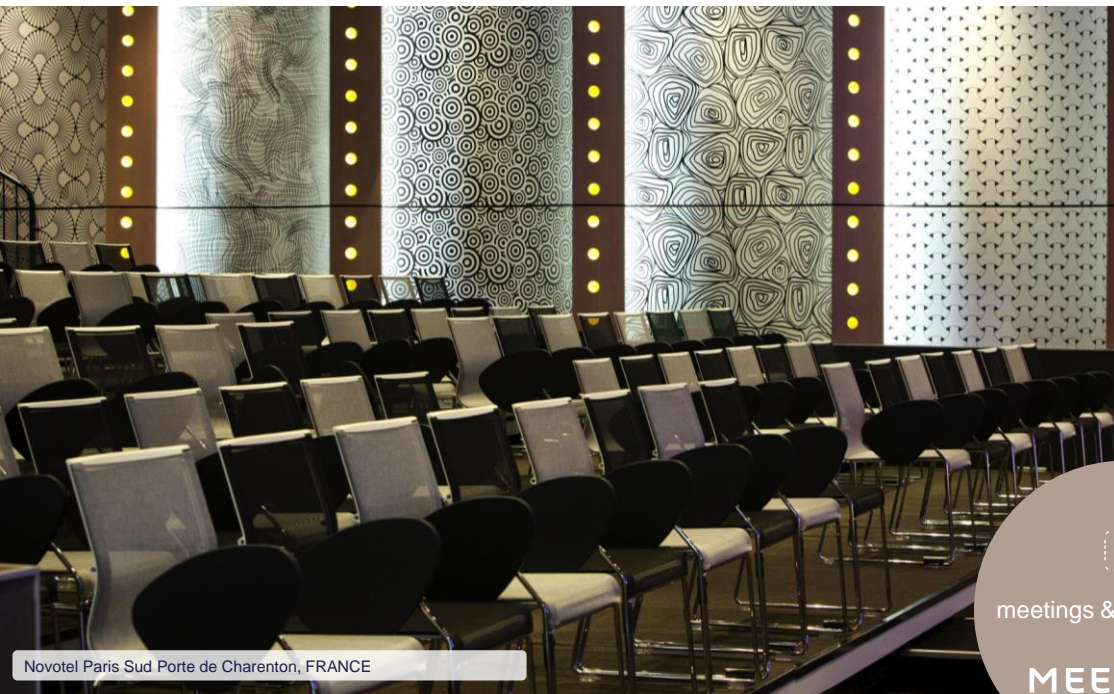




Novotel Milano Linate Aeroporto, ITALY



Novotel Paris Rueil Malmaison, FRANCE



Novotel Paris Sud Porte de Charenton, FRANCE



Novotel Bangkok Platinum Pratunam, THAILAND

meetings & conventions

MEETING
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LEGEND

SO
SOFITEL

SOFITEL



pullman

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STYLES

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Image of the N'Room prototype in Paris



Open Bathroom



Open bathroom with sliding doors



Closed bathroom

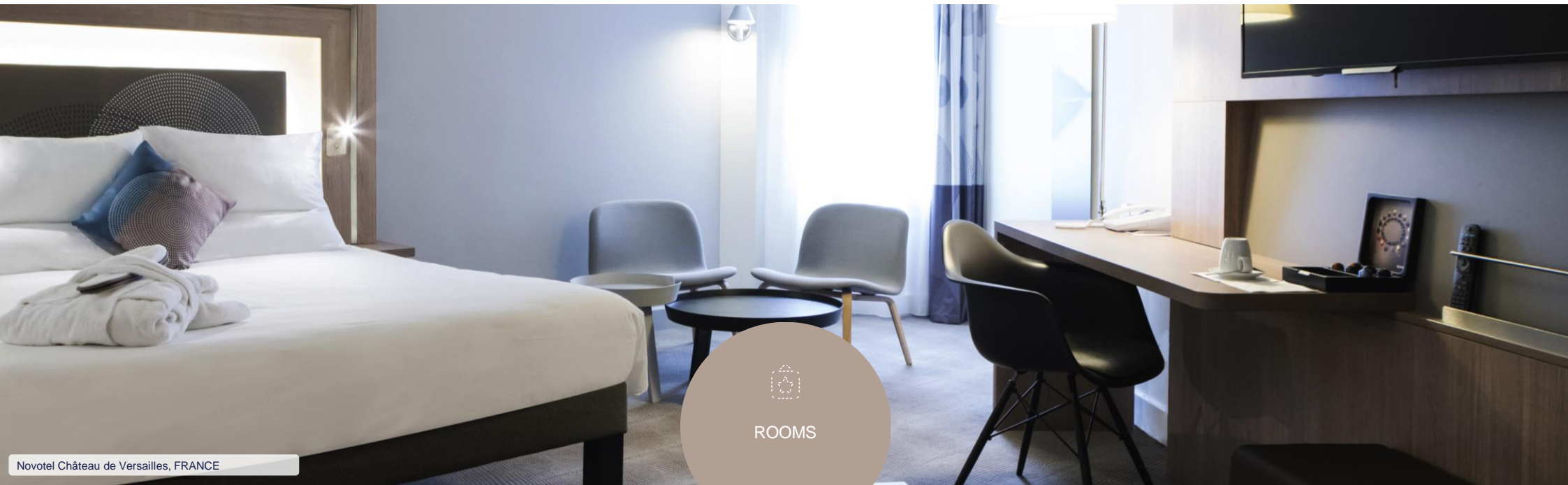




Novotel Bangkok Bangna, Thailand



Novotel Phu Quoc Resort , VIETNAM



Novotel Château de Versailles, FRANCE

ROOMS




Novotel SUITES
Luxembourg
Luxembourg